Dear Friends,

The media landscape in America is changing fast, and a lot of the news about the news business is alarming. More than one-quarter of American newspapers have closed since 2004 and at least 1,800 communities have been left without a local media outlet, allowing ill-informed and potentially nefarious actors to fill the void. As a result, evidence-free narratives have proliferated, threatening our ability as a society to make sound judgments about the institutions of our democracy, including our system of justice that incarcerates more people than any other in the world.

The Marshall Project is a light in the darkness. Our reporters consistently unearth stories that would otherwise have remained buried, stories exploring the lives of people touched by our justice system, including the testimonies of those who have suffered enormously under it. Only then do we have a chance to address the issues that are at the root of this suffering and cost to society, and sometimes — never often enough, but sometimes — we see change and justice.

People want to hear meaningful stories that are close to home, and it’s become clear that we need to be ensconced in local communities, particularly in news deserts where stories of people affected by the justice system all too often go untold. We came to this conclusion after consulting with media partners, criminal justice advocates, incarcerated readers, donors, board members and our own staff to chart a course for the next five years.

We’ll be starting local newsrooms in places where criminal justice is especially neuralgic and the local media can no longer produce the kind of investigative journalism that leads to change. We’ll be doubling down on our investment in audiences who’ve been directly affected by the criminal justice system, most notably, those who live and work in America’s biggest news desert, the one behind bars. And we’ll be making sure that our national newsroom can produce more of the top-quality journalism that has an actual impact on our justice system. Launching the first of these local newsrooms in Cleveland in 2022 was a signature achievement of the past year.

As a non-profit newsroom focusing on a single subject, we’re creating a different kind of business model in a media sector that’s struggling. The administration of criminal justice is a major part of American governance and eats up tens of billions of taxpayer dollars every year. To make it better is to contribute to a stronger democracy. But to make the news business healthy and sustainable contributes to democracy, too.

We can’t solve the media crisis in this country. We can’t fix the whole criminal justice system on our own, either. But we can build a healthy, non-profit media organization that employs excellent journalists, produces excellent journalism, and does everything it can to make our system of justice more fair, effective, transparent and humane.

We’re grateful for the support of everyone reading this in that effort, and we invite you to read on.
No Light, No Nothing: Beth Schwartzapfel on Breaking the St. Martinville Story

IN MARCH 2022, Marshall Project reporter Beth Schwartzapfel co-published “'No Light. No Nothing.' Inside Louisiana’s Harshest Juvenile Lockup,” an exposé of conditions at a new high-security facility for juveniles in St. Martinville, La. The story detailed shocking conditions including routine solitary confinement, shackling, and lack of education or entertainment at the Acadiana Center for Youth. She shares her recollections on breaking this story, which helped lead to an end to widespread solitary confinement for youth in Louisiana.

How did the situation at the Acadiana Center for Youth first come to your attention?

Beth Schwartzapfel: It was all very hush-hush when they opened it — even judges were surprised. The kids there had very little contact with parents or lawyers. It was like a black site where they were shipped in the middle of the night.

The Louisiana Center for Children’s Rights was onto the site earlier than most — they filed a lawsuit over the lack of educational opportunities in fall 2021, just a few months after it opened.

From Breaking News to Legal Reform: Ending Solitary Confinement for Louisiana’s Children

JULY 26, 2021: Corrections officials sign a contract for space in St. Martin Parish that became the Acadiana Center for Youth-St. Martinville.

NOV. 3, 2021: The Louisiana Center for Children's Rights files a complaint challenging conditions in the center.

DEC. 2021: Beth Schwartzapfel begins investigating the story, joined by Erin Einhorn of NBC News and, shortly thereafter, Annie Waldman of ProPublica.


MARCH 14, 2022: The North Star with Shaun King blog publishes a post about our story.

MARCH 17, 2022: The Equal Justice Initiative posts a summary of our findings on their website.

Bedroom of a 16 year-old who wrote home from Acadiana: “I’m not getting any kind of mental stimulation ... I’m going crazy.” BRYAN TARNOWSKI FOR NBC NEWS, THE MARSHALL PROJECT AND PROPUBLICA
Was it difficult to get information or access to the facility?

Yes. It was months of work. Reporting on the juvenile criminal justice system is very different than when adults are involved — because they are juveniles, there are a lot of regulations meant to protect their privacy, but these also allow bad actors to hide.

I’m really proud of the fact that we were able to dig into this story. There is very little reporting on juvenile facilities that exposes conditions like this. It is tremendously difficult to do.

How did you do it?

The first thing we did was make a list of all of the attorneys in Louisiana who were licensed to take juvenile cases, and we cold-called all of them to see if they had any clients there. The other thing we discovered after a while is that there is an exception to not publishing kids’ names if they escape. Under Louisiana law, notifying the public of an escape is considered more important than privacy. So the local papers will publish names and pictures. We found ten or so lawyers with clients who had been in Acadiana. And we were able to make contact with a young man who was in adult prison — he called me and told me stories that friends of his told him about being in the facility.

What was your first reaction when you began to get a fuller picture of the conditions inside Acadiana?

It is pretty horrifying what was going on there. Kids had no schooling, and were often kept in solitary. I heard about a kid who was shackled to the table, even when meeting with a therapist. They are shackled in the shower. What kind of message does that send to kids about what they are capable of?

What happened when this story came to light?

Louisiana recently passed a bill strictly limiting the use of solitary confinement for juveniles. This is a victory for the many activists who have pushed the issue — the Louisiana Center for Children’s Rights have been pushing for this for years. And credit is due to some incredibly brave people who testified about having been held in solitary as children.

What our reporting and work did was put the conditions at Acadiana Center for Youth under a brighter public spotlight. After it came out, the director of the Office of Juvenile Justice was put on the spot, confronted with the situation in Acadiana, and he couldn’t pretend that it wasn’t horrendous. He just couldn’t. In just three months after we broke the story, it was picked up by activists and politicians, and the Legislature passed reforms banning solitary confinement for juveniles — not the only change that is needed, but a very important one.
THE MARSHALL PROJECT continues to reach audiences through multiple channels: our reporting appears in print newspapers and magazines across the country, on our website and those of our partners, and is amplified through many social media sources. Here are a few highlights of our readership in the past year:

Maurice Chammah talked about his heart-breaking story about Texas Death Row inmate Melissa Lucio on Facebook Reels, drawing 28,000 viewers and more than 200 shares.

“Nonprofit Group Takes Turn to the Right in Texas,” by Keri Blakinger with David Fahrenhold of The New York Times, was featured on the front page in April 2022. The story had 258,000 page views on the website, and reached 1.8 million subscribers.

A single tweet featuring images from our St. Martinville story was seen by 130,000 Twitter users, who shared the tweet over 260 times. The story itself had 715,542 readers on the NBC, ProPublica and Marshall Project websites.

When Axios published our piece on law enforcement crime data, the exposé drew more than 500,000 readers.

Beth Schwartzapfel’s “Prison Money Diaries” was read over 95,000 times on The Marshall Project website, and when we posted it to Instagram, more than 800 people shared it.

On Instagram, 573,000 people viewed an article The Marshall Project did with NPR on brutal conditions in Thomson Federal Prison. One thousand people saved the post in Instagram, and over 1,300 shared it.
Dear Friends,

This fall, our expanding, far-flung staff gathered in person for the first time in three years. It was thrilling to see tangible proof of how much we’ve grown, to share the toll of living and reporting during these years and to dream of how much more we want to do.

We’re expanding in important ways. Our Cleveland-based reporting team gives residents vital information about what is done in their name. Our Testify project, based on a painstakingly assembled database of every court case and outcome over the past six years, is shedding light on a deliberately opaque system. We will build on this model, investing time, cultivating sources and cooperating with communities to investigate stories that otherwise would stay in the shadows. We envision cross-fertilization with our national and local work, each informing and supporting the other. And we’re assiduously scouting and fund-raising to support new local reporting teams.

We’re expanding our capacity to tell stories in a wide range of ways that engage new audiences. We’ve hired a senior editor for storytelling, who is working closely with editors and staff to use data visualizations, video, audio, podcasts, motion graphics, illustrations and graphic novel-like treatments. These tools help us reach varied audiences with different needs and interests.

Our investigations continue to expose abuses in foster care, prisons and policing, including solitary confinement of teenagers, criminalization of pregnancy and more, winning praise and awards. We are developing a collaboration with Vice to expand Inside Story, a video version of our work that will help us reach the startling number of people behind bars who face literacy challenges. Our Life Inside essays dazzle with raw honesty and humanity, and our groundbreaking News Inside publication continues to add new features and engage directly with our incarcerated readers.

What unites all these efforts is our commitment to accountability and relentless focus on fact-based journalism. Our determination to uncover what many would like to keep hidden drives all our work. We report what we find, not what we might want to see. Our work to unearth and document abuse exposes some of the deepest, most intractable injustices in the United States, involving race, gender, inequality, poverty, educational gaps, violence. We believe reality is often messy, with flawed characters and gray zones. But if we don’t expose the complexities of the system, you can’t understand how they might be changed. We don’t advocate for any particular change or worry about angering anyone; we focus on exposing what is wrong.

All our forms of journalism are interrelated, and investigative work is deep in our DNA and will remain so. An important tool for us is engagement journalism, asking people what they need and want to learn, listening to what issues they raise, through surveys, in-person meetings, radio call-in shows, old-fashioned print flyers and a host of other ways to make communication two-way. Testify is an example of the power of this approach.

These have been tumultuous years on all fronts — for the criminal legal system, public health and the health of our democracy. As we grow, we must sustain open communication and a shared culture to live up to our workplace ideals of humanity, diversity, equity and inclusion.

Even after 40 years, I feel lucky to have journalism to turn to for purpose and solace. And I feel even luckier to work with my colleagues here who share this commitment. Thanks to all of you for the vital support that enables and sustains our work.

Susan Chira
EDITOR-IN-CHIEF
WINNING A PULITZER is a terrific honor. The Marshall Project has done that twice: first in 2016 for an article entitled “An Unbelievable Story of Rape” and again just last year for our reporting on police dog violence.

Being a finalist for a Pulitzer is pretty great, too. This year, The Marshall Project and National Public Radio (NPR) were Pulitzer finalists for a story on local governments taking Social Security benefits intended for children in foster care.

But best of all is when a story leads to change. And The Marshall Project’s investigation, in addition to being a Pulitzer finalist, had an impact all around the country.

We teamed up with NPR to reveal that in at least 49 states and Washington, D.C., government agencies had been pocketing federal benefits meant for children in foster care — payments such as social security survivor’s benefits intended to meet the needs of children whose parents are gone. Agencies were instead applying to be the “financial representative” of these children and using the funds to cover government costs associated with foster care.

Many kids leave foster care with virtually empty pockets. Without resources or support, many end up homeless or in jail. “I just had to learn how to cope with being poor, with only myself to survive,” former foster youth Mateo Jaime told us.

In addition to the investigation, we published an easy-to-use guide, helping foster children understand how to contact Social Security to inquire about their benefits. We made sure the story got into our print publication for incarcerated audiences, since so many people in prison have experienced foster care.

In response to our original story, a cascade of reforms has unfolded across the nation. A Los Angeles County Commissioner heard the story on NPR in her car and soon introduced a bill. Connecticut followed not long after, and the Philadelphia city council passed an ordinance as well. New York City banned the practice soon after.

Five states — California, Illinois, Minnesota and Nebraska, in addition to Connecticut — have now outlawed the practice of collecting funds belonging to foster kids. Legislators in Hawaii are now considering similar legislation, and the U.S. Congress may introduce a bill that would end this practice across the country.
Bringing News Inside

NEWS INSIDE is The Marshall Project’s effort to reach one of our most important audiences — incarcerated people. With no internet access inside prisons and jails, a digital news outlet like The Marshall Project has to get creative.

We find our readers in a variety of ways: Some prison libraries subscribe to our magazine of Marshall Project stories, which is published three times per year. Others are exposed to News Inside when educators and other visitors hand-carry copies in; and still others write to us to request that we send it. We reach tens of thousands of people on educational tablets.

It is not always easy.

“Finding information on topics that are relevant and useful while incarcerated can be really difficult,” says Martin Garcia, manager of News Inside and formerly an incarcerated reader himself. “Those walls aren’t meant just to keep people in, but to keep information out. Our vision is that News Inside figuratively breaks down these walls.”

“I read your August 2021 issue — my first ever! I found it very encouraging, enlightening, well written and put together... I appreciated your magazine wasn’t filled with ads of companies trying to make money off of prisoners. I look forward to the next issue.”

— JEREMY, INCARCERATED IN ILLINOIS

Above: Cover of Issue 9.
Right: Pages from the same issue showing recipes contributed by News Inside readers, which they developed using ingredients available from the commissary.
A Life in Ink, Inside and Outside

KERI BLAKINGER KNOWS the prison system inside and out, and her reporting draws on deep expertise to expose many abuses in the system. She wrote that Southern jails and prisons are commonly named after Confederate generals and slave plantations — and the Texas Legislature subsequently changed the names of many facilities. She got the scoop on how many Texas prisons lack working fire alarms — and the family of one man who died in a Texas prison fire used her work as evidence in their lawsuit against the state. Her series of stories, written with Marshall Project colleagues, about the abject unresponsiveness of the federal Bureau of Prisons to the threat of COVID has been widely cited — and the BOP has a new, reformist director.

To say that Blakinger knows the system inside and out is not just a metaphor. As a college senior, Blakinger herself was arrested on charges of heroin possession and sentenced to 24 months behind bars in New York State. At the encouragement of an older woman she met inside, she kept journals, and they became the basis for her extraordinary memoir, “Corrections in Ink,” published in June 2022.

“I didn’t know it then, but the truth is this: Jail is its own kingdom. The basic rules of engagement do not apply here.”

“Corrections” won a glowing review in The New York Times and was featured in its “What to Read Now” column: “In her brave, brutal memoir, Blakinger looks back on her journey from Cornell student and competitive figure skater to drug addict and prison inmate. A tale of survival and recovery, it’s also the story of what came next — and what galvanized Blakinger to become a journalist covering the criminal justice system.”

Blakinger’s firsthand experience is invaluable to us: understanding the lived experience of incarcerated people enables her to uncover the truth and to give readers a deeper understanding of what it means. “Even when they’re quiet, jails have a distinct sound,” she writes. “Every whisper ricochets off the cinderblock walls and heavy steel doors into a muffled cacophony — the echoing soundtrack of your mistakes in stereo.”

In an interview with Ailsa Chang on NPR’s “All Things Considered,” Blakinger said that the experience shaped her career as a reporter. “To me, it’s just been so deeply meaningful to be able to tell stories about people who are in the places that I have been, and to help amplify those voices and make their experience of incarceration maybe some bit less awful or more productive than mine was.”
Data Journalism Reveals Critical Gaps in Crime Stats

THE CRIMINAL JUSTICE SYSTEM does not like to give up its secrets. In a season of heated political rhetoric around crime, our data analysis of crime statistics brought a shocking new fact to light: as much as 40% of local law enforcement agencies did not report their crime data to the FBI last year. That makes it virtually impossible to understand crime rates in the country today.

The FBI announced several years ago that it was switching from a century-old system for collecting crime data. It gave grants and held trainings to help law enforcement agencies make the switch. But when that switch happened in 2021, more than 8,000 agencies failed to send any data to the FBI.

"If agencies complied," said author Weihua Li, "this system would provide a much richer picture of crime in the United States, one that could be tremendously useful to policymakers at all levels. As it is, when politicians step to the podium to talk about crime today, I would take it with a grain of salt."

Li and her colleagues made sure that The Marshall Project’s database inspired additional stories at the local level that could push the issue forward. And it did. Axios Local, for example, published seventeen stories on local crime data reporting in June 2022, focusing on the failure of local police and sheriffs to report their data, and has published another half dozen after the reporting period ended.

In April 2022, Li received the prestigious Sigma Award for data-based journalism. Another Sigma Award was given to The Marshall Project reporters Nicole Lewis and Andrew Calderón, for a project gathering information through text and other means to understand voter registration patterns among the formerly incarcerated.

“We were blown away by the consistent excellence in data analysis and reporting, across a wide variety of stories,” the awards committee said. “The Marshall Project’s efforts to create a community of the incarcerated in order to center stories and experiences is an example for us all.”

Infographic Source: Agency participation data compiled by the Federal Bureau of Investigation on Feb. 7, 2022, which was the deadline for local agencies to submit crime data for the Q4 2021 quarterly report.
What Do We Know About Judges?

HAVE YOU EVER entered a voting booth and been faced with a list of judges you’ve never heard of and wondered how to choose? Less than a third of us cast a vote in judicial elections, partly for that reason. Yet judges have enormous power over who goes to prison and for how long.

That’s why we dove into the records of the 34 criminal court judges in Cuyahoga County, where all of Cleveland’s felonies are adjudicated. We gathered six years of rulings by all 34 judges for Testify, a first-of-its-kind project to make judicial decision-making transparent to those who are affected by it.

Comparative data on a judge’s track record simply didn’t exist — even for judges themselves. “We talked to one judge at the start of this project,” said editor-in-chief Susan Chira. “He said he did not know how his rulings compared to others on the bench. If he doesn’t know, who does?”

It was a daunting task. As Data Editor David Eads notes, “The county court system actually made this data harder to obtain: They built a widget that made it impossible to download cases in bulk. Gathering hundreds of rulings one-by-one would have been almost impossible.”

We built our own widget to overcome this hurdle and download all the data we needed. The database we built made it possible to dive deeply into the records of every judge in Cuyahoga. Our reporting also showed that only 25% of the votes cast in Cuyahoga County judicial elections in 2020 were from voters in the city of Cleveland, where most criminal defendants are coming from. That made votes from the predominantly White suburbs more valuable, even determinative, in the elections.

Ensuring that voters had this information was critical. We partnered with no fewer than seven media outlets in Cleveland: the city’s main alt-weekly, a Black community radio station, the local National Public Radio affiliate, a Black digital newspaper and a new local nonprofit news organization. Finally, we also collaborated extensively with the Cleveland Documenters, a community-based research group that helped us understand what people in Cleveland actually wanted to know about their judges. In addition to news stories, we printed up a one-page graphic illustration of our findings and shared it through community centers and libraries across the city.

We will continue to analyze this data, and no doubt others will, too, giving voters the tools they need to make sure that judges reflect the values of their community.
TESTIFY DEMONSTRATES THE power and the importance of local investigative reporting, done by people who live in the communities they report on. They know, from the ground up, what issues matter most.

This recognition drives our future plans at The Marshall Project: We must go local.

In 2022, we established a newsroom in Cleveland, marking a new chapter in our work.

"Criminal justice issues — from the police to the courts to the jails — are local. They are embedded in real communities," says our president, Carroll Bogert. "But local reporting is drying up. More than a quarter of U.S. newspapers have folded. This is a disaster for incarcerated people. The Marshall Project is stepping into the breach."

Our Cleveland newsroom will have the resources for incisive investigative journalism, uncovering abusive practices in prisons, examining how money is spent, and ensuring that the system is fair and just.

"I'm very proud that in a short time, we have seen success in our efforts to highlight issues around criminal justice in Cleveland and Cuyahoga County," said Marlon A. Walker, who is overseeing The Marshall Project's local expansion as Managing Editor, Local.

“That vital work is being done by a team of reporters we assembled who have a working knowledge of Cleveland, and are returning to a newsroom there to do the work they know is needs to be done."

Cleveland is the first of five local newsrooms that we plan to open over the next five years. We are conducting feasibility studies to determine where our next local newsroom will be located.

Above: Map of Cleveland and Cuyahoga County from the Testify visual explainer. ILLUSTRATION BY JOHN G.
Financing our Growth

THE MARSHALL PROJECT is committed to shining light on the criminal justice system, locally as well as nationally. Our plans require substantial growth and we are working to manage that transformation carefully. We've established a Growth Fund to help us make investments in local coverage, and challenge local philanthropists to match our commitment.

We also maintain a Reserve Fund at 10% of the total annual operating budget as a contingency for emergencies. As The Marshall Project pursues its expansion plan and establishes more local newsrooms, we will make additional contributions to the Reserve Fund to keep it at 10% of the total annual budget.

Revenue

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Expenses and contributions to designated funds

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(RESULTS FOR THE PERIOD JULY 1, 2021, THROUGH JUNE 30, 2022. ALL FIGURES ARE PRELIMINARY AND UNAUDITED, ROUNDED TO THE NEAREST $1,000.)
Our Award-Winning investigative journalism plays a vital role in reforming the criminal justice system. We depend on many partners to support this work. The following generous donors gave $10,000 or more between July 1, 2021 and June 30, 2022.

Abrams Foundation
Acton Family Giving
Alice & Ben Reiter
American Journalism Project
Anne and Greg Avis
Anne and Howard Conant
Antoinette Delruelle and Joshua L. Steiner
Arnold Ventures
Ballmer Group
Bank of America Charitable Foundation
Battery Powered
Beatrice Renfield Foundation
Bob and Barbara Roswell Gift Fund
Brittany and Albert Gore, III.
Brown Foundation, in memory of Beatrice Kaplan Brown
Charles and Eleanor Edmondson
Charles and Lynn Schusterman Family Philanthropies
Constance Marks
Craig Newmark Philanthropies
Craver Family Fund
Cynthia Crossen and James Gleick
Dalton Family Foundation
David and Anita Keller Foundation
David Wilkens and Molly Pindell
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Emily Kaiser and Gene Bulmash
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Meadow Fund
Michael and Elizabeth Bierer
Michele Roberts
Mighty Arrow Family Foundation
Mintz, Levin, Cohn, Ferris, Glovsky and Popeo, P.C.
Neil Barsky
New York Keller Family Fund
Nicole Concepcion
Open Society Foundations
Pascaline Servan-Schreiber and Kevin Ryan
Pritzker Pucker Family Foundation
Public Welfare Foundation
Schooner Foundation
Scott and Laura Malkin
Shari Leinwand
Simone Otus Coxe
Stardust Fund
Stephen and Susan Mandel, Jr. Fund
The A. L. Mailman Family Foundation
The Alexander Stewart Fund
The Annie E. Casey Foundation
The Char and Chuck Fowler Family Foundation
The Ford Foundation
The George Gund Foundation
The Horace W. Goldsmith Foundation
The Jacob and Valeria Langeloth Foundation
The Joyce Foundation
The Just Trust
The Kohlberg Foundation
The Libra Foundation
The Marvin F. Weissberg Memorial Fund
The Seedworks Fund
The Schmidt Family Foundation
The Sparkjoy Foundation
The Tow Foundation
Timothy and Michele Barakett
Trellis Charitable Fund
Trinity Church Wall Street
Universal Music Group's Task Force for Meaningful Change

We received 32,238 gifts in the past year, and nearly 25% of donors who indicated a reason for giving told us they’ve been personally touched by the criminal justice system.

“My partner is incarcerated and in danger for his life of COVID-19 in WA state. You all are doing critical work right now, and I’m using your research to spread the word and advocate for him and his comrades on a daily basis. In solidarity, thank you!!”

“I’ve been incarcerated and saw the impact our current system has on people of color first-hand. Reform won’t happen without investigative reporting.”
The Marshall Project is a nonpartisan, nonprofit news organization that seeks to create and sustain a sense of national urgency about the U.S. criminal justice system. We have an impact on the system through journalism, rendering it more fair, effective, transparent and humane.